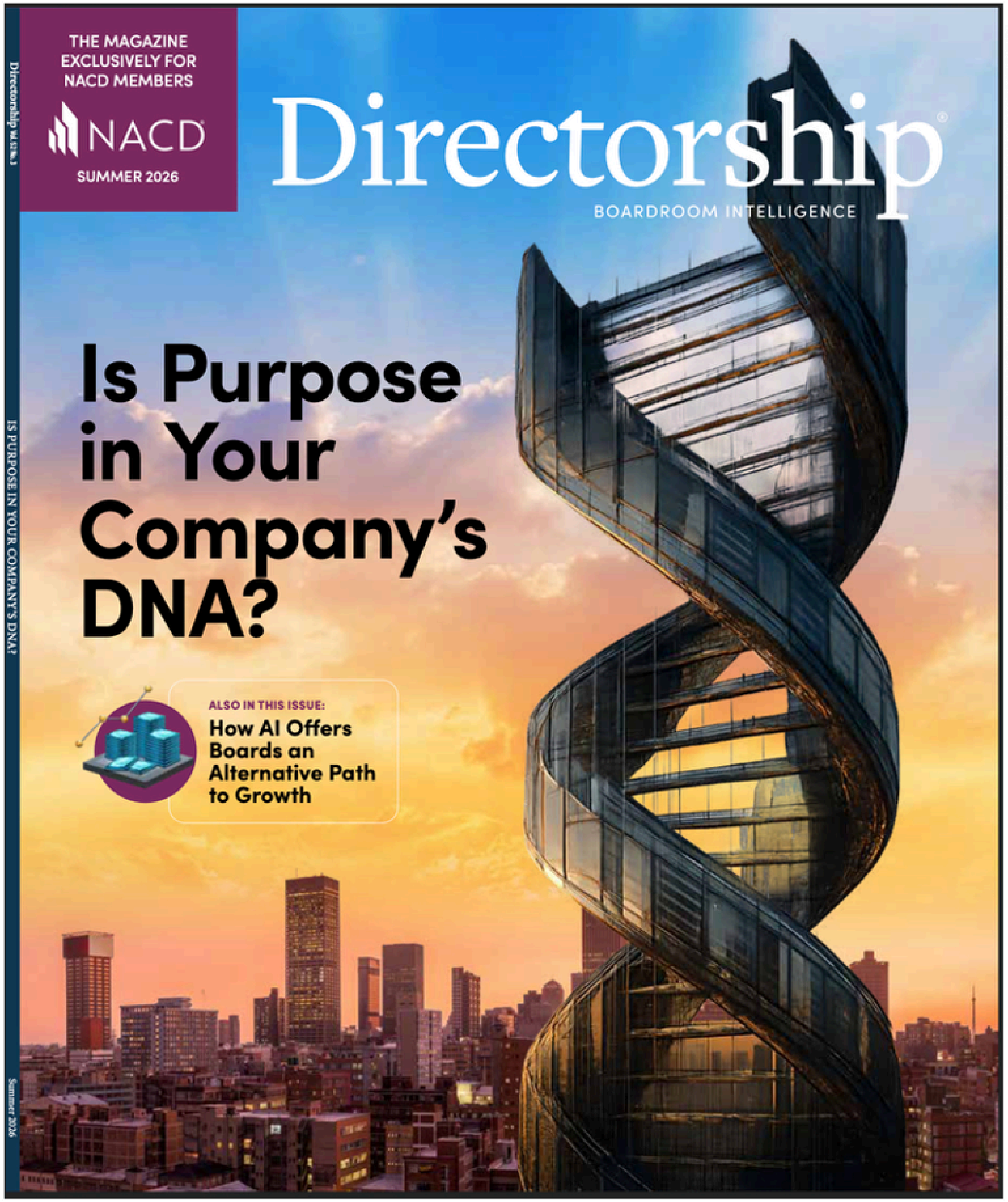
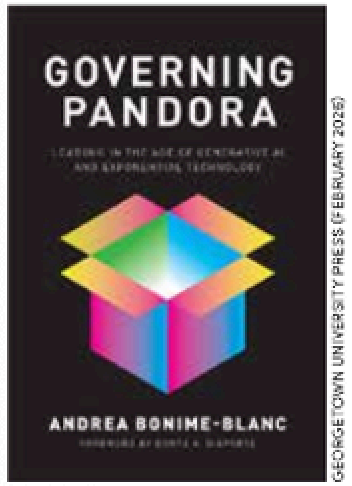




Governing Pandora: Leading in the Age of Generative AI and Exponential Technology

By Andrea Bonime-Blanc

When innovation is exponential, governance must be, too.

This book explores how organizations must navigate a fast-evolving and compounding technological landscape. It walks the reader through some new technologies—from generative artificial intelligence and quantum computing to advancements in biotechnology—and frames them as a "Pandora's box" of challenges that, once unlocked, can no longer be contained.

Bonime-Blanc argues that organizations need a proactive, integrated approach to technology governance that blends ethics, resilience, and strategic foresight, rather than siloed or reactive compliance-driven models. She introduces a framework for building an "exponential governance" mindset and then offers practices for putting this mindset to use.

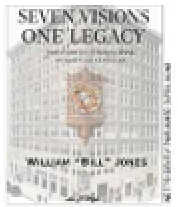
The takeaway is clear: Effective boards must become courageous stewards of long-term resilience, equipped to ask sharper questions, challenge management's assumptions, and ensure the organization is prepared for known and emerging threats and opportunities.

SUMMER READINGS

Technological breakthroughs are upending the ways of work and the patterns of personal lives alike. Meanwhile, new risks and areas of oversight are challenging leadership and governance norms.

While boards are aware of these various forces, this knowledge alone is not enough to support and guide their organizations into the future. A shift in mindset is needed.

Some NACD members have been busy writing and publishing books on this very topic, asking readers to think about leadership, emerging technology, and corporate governance itself in new ways. The following are brief overviews of four books for directors to add to their summer reading lists. Note: This is a small sampling of recent business-focused releases and is not meant to be comprehensive. *—Compiled by Mandy Wright*



Seven Visions, One Legacy

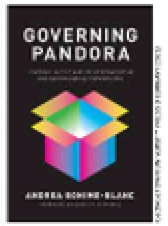
By William "Bill" Jones, NACD.DC*

Running a business means carrying on a legacy—and leaving one of your own.

In this book, Jones documents the legacy of the leaders of Citizens Bank of Paducah, Kentucky. After discovering six long-forgotten oil portraits of the bank's past presidents, Jones set off on a journey to return them to their families. In the process, he pieced together an institutional history that had not yet been written.

As the seventh and final president of the bank before its sale to Mercantile Bancorporation in 1998, Jones brings his experience to this tale. Building off personal archives and interviews with the presidents' descendants, he collects the stories of everyone that led the organization from its founding in 1888 through the Great Depression and up to its sale.

Through the lens of this community-focused company, board members will get a glimpse of what leadership can mean to the longevity of a business and how values pass down despite generational change.



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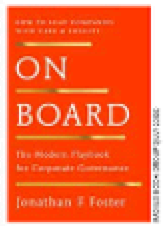


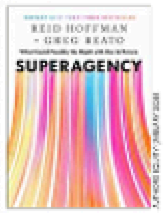
On Board: The Modern Playbook for Corporate Governance

By Jonathan F. Foster

In a rapidly changing world, is there such a thing as a playbook for corporate governance? *On Board* proposes one while examining how corporate governance has evolved.

Directors do not run the company—but they are responsible for ensuring it is well run. This distinction is nuanced in practice. Through case studies and interviews, Foster unpacks where boards add value to businesses and where they may fall short.

Covering CEO-board dynamics, mergers and acquisitions, the influence of institutional investors, and crisis and risk oversight, among other topics, Foster argues that directorship is a discipline that requires thoughtful engagement, continuous learning, and sound judgment.



Superagency: What Could Possibly Go Right with Our AI Future

By Reid Hoffman and Greg Beato

People usually take one of two sides with AI: The technology will be the death of all jobs and may be even humanity itself. Or, AI will enhance work and enable humans to thrive like never before.

Superagency explores the optimistic view. The core idea of the book is that AI does not replace human agency; it expands it. The authors argue that those who learn to collaborate effectively with AI tools can dramatically increase their ability to make decisions, innovate, and create. They show how "superagency" arises when human judgment and machine intelligence are intertwined.

In reading this, board members should be reminded that their role is about more than overseeing the risks related to AI. It's also about guiding how organizations responsibly and strategically build AI into their operations to yield innovation and seize opportunity.